

GS1 Global Forum 2026 | Programme overview

Version: 3 December 2025

|                            |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
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| TRACKS:                    | Vision 2030 overall                                                                 | Pillar 1 - Industry needs first                                    | Pillar 2 - GS1 Standards, Services and Solutions                                    | Pillar 3 - Accelerating as ONE GS1                                                      | Sponsored sessions                                                                    | All sessions are hybrid unless noted otherwise |
| WORKSHOP ROOMS (capacity): | Rotonde (550)                                                                       | Sorbonne (300)                                                     | BE17-19 (215)                                                                       | B9 (113)                                                                                | B15 (70)                                                                              | Other room                                     |
| CET                        | MONDAY, 09 FEB                                                                      |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 8:00                       |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 8:15                       | Welcome coffee                                                                      |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 8:30                       | Foyers, Level 0                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 8:45                       |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 9:00                       |                                                                                     | Trusted identification: how your MO can help strengthen what we do | Unlock the potential of Artificial Intelligence (AI): Join the "Applied AI Network" | The GS1 e-Academy as a platform for global transformation                               | Welcome to GS1, Newcomers!                                                            |                                                |
| 9:15                       |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 9:30                       |                                                                                     | Joe Horwood                                                        | Birgit Mahler, Simona Scaringi                                                      | Jeanette McVeigh                                                                        | Kelly Lerch, Yeison Vasconez                                                          |                                                |
| 9:45                       |                                                                                     |                                                                    |                                                                                     | Helper: Valeria Deluca, Sara Cavallucci                                                 | Helper: Stephanie van Rossum                                                          |                                                |
| 10:00                      | Coffee Break, Foyers                                                                |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 10:15                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 10:30                      |                                                                                     | GS1 Partners Panel                                                 | Bringing the new unauthorised numbers quick start guide to life                     | Connecting the dots: How GS1 programmes enable scalable solutions that meet macro needs | For newcomers: GS1 Essentials: Kickstart your GS1 journey                             |                                                |
| 10:45                      |                                                                                     | Phil Archer                                                        | Jennifer Gordon, Julie Wauters                                                      | Joe Horwood, Tania Snioch, Markus Mueller, Chris Liu                                    | Jeanette McVeigh                                                                      |                                                |
| 11:00                      |                                                                                     |                                                                    |                                                                                     |                                                                                         | Helper: Valeria Deluca, Sara Cavallucci, David Buckley                                |                                                |
| 11:15                      |                                                                                     |                                                                    |                                                                                     | Helper: Naoki Van Acker                                                                 |                                                                                       |                                                |
| 11:30                      |                                                                                     |                                                                    | Helper: Romanie Dendooven, Nicolas Frerejean, Marie Burnay, Ani Adilkhanyan         |                                                                                         |                                                                                       |                                                |
| 11:45                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 12:00                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 12:15                      | Networking lunch                                                                    |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 12:30                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 12:45                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 13:00                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 13:15                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 13:30                      | Plenary: Patient & consumer safety - "Trust at the point of care and point of sale" |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 13:45                      | Rotonde plenary room                                                                |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 14:00                      | Coffee Break, Foyers                                                                |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 14:10                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 14:30                      |                                                                                     | What's possible in 2026                                            | Powering membership growth with online visibility and AI                            | Threading the needle: Creating seamless standards for apparel                           | EDI and Vision 2030 - a solution to regulatory requirements and a technological shift |                                                |
| 14:45                      |                                                                                     | Steven Keddie                                                      | Amanda Sieusahal and Carlos Carnicero                                               | Nellie Gayle                                                                            | Piergiorgio Licciardello                                                              |                                                |
| 15:00                      |                                                                                     | Helpers: Sophie Molle & Craig Alan Repec                           | Helper: Julien Degobert, Nicolas Frerejean, Jennifer Gordon                         |                                                                                         | Helper: Miklos Bolyky, David Buckley                                                  |                                                |
| 15:15                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 15:30                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 15:45                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 16:00                      | Coffee Break, Atrium boulevard                                                      |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 16:15                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 16:30                      | Innovation Panel                                                                    |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 16:45                      | Steven Keddie                                                                       |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 17:00                      | Helper: Sophie Molle, Craig Allan Repec                                             |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 17:15                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 17:30                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 17:45                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 18:00                      | Welcome reception                                                                   |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 18:15                      | Atrium boulevard                                                                    |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |
| 18:30                      |                                                                                     |                                                                    |                                                                                     |                                                                                         |                                                                                       |                                                |

| CET   | TUESDAY, 10 FEB                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 7:30  | Welcome coffee                                                                                                  |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 7:45  |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 8:00  |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 8:15  |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 8:30  | An overview of Vision 2030<br><br>Sara Cavallucci & Tom Knapen<br><br>Helper: Valeria de Luca                   | Turning pilots into practice: Solutions Delivery for trusted certification data exchange<br><br>Patrik Jonasson, Chris Liu<br>Helper: Michael James                             | GS1 digital relevance and the new interoperability landscape<br><br>Diane Taillard, Sue Schmid & Hadley Beeman                                                             | GDSN Modernisation - Transitioning to the new Master Data Model – structure, core attributes, and real implementation example<br><br>Paulo Barata<br>Helper: Mark Van Eeghem; Elsa Braz |                                                                                                                    |  |
| 8:45  |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 9:00  |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 9:15  |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 9:45  |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 10:00 | Coffee Break                                                                                                    |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 10:15 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 10:30 | Vision 2030 success stories<br><br>Sara Cavallucci & Tom Knapen<br><br>Helper: Valeria de Luca                  | Connecting identity to data: Help guide the programme direction!<br>(In-person only)<br><br>Tania Snioch<br><br>Helpers: Albert Ang, Jessica Tomlinson, Roger Muthama           | Connecting to the source: GS1 standards and data for sustainable agriculture<br><br>Marie Burnay                                                                           | Everything UDI<br><br>Chiara Bernini and Neil Piper                                                                                                                                     | Executive Committee of the GS1 Management Board<br>restricted - by invitation only<br><br>Assemblea<br>10:30-14:30 |  |
| 10:45 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 11:00 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 11:45 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 12:00 | Networking lunch + optional "Table topic" discussions                                                           |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 12:15 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 12:45 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 13:00 | Label Creation & Printing Learn from the Experts<br>(In-person only)<br><br>Steven Keddie<br>Helper: Albert Ang | The GS1 Public Policy strategy: global implementation and its regional plans<br><br>Francesca Poggiali<br>Helper: Lev Turner, Nora Kaci, Francesca Poggiali and the AP resource | Retail and Marketplaces: From industry needs to GS1 standards and solutions<br><br>Arnaud Bonnefoy, Lori Schrop<br><br>Helper: Aurore Lubrano, Nesli Burgaz, Julie Wauters | GDSN Modernisation – Value story and future proofing the foundation<br><br>Markus Mueller<br><br>Helper: Nadja Minich, Maryam Mirza                                                     |                                                                                                                    |  |
| 13:15 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 13:30 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 14:15 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 14:30 | Coffee break                                                                                                    |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 14:45 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 15:00 | Plenary: Market Access - “Unlocking growth in a connected world”<br>Rotonde plenary room                        |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 15:15 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 16:15 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 16:30 |                                                                                                                 |                                                                                                                                                                                 | Latam Regional Forum<br><br>(GS1 MOs from this region only)<br>Boston 9                                                                                                    | North America Regional Forum<br><br>(GS1 MOs from this region only)<br>Boston 15                                                                                                        |                                                                                                                    |  |
| 16:45 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 17:00 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 18:00 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
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| 18:30 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 18:45 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 19:00 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 19:15 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |
| 19:30 |                                                                                                                 |                                                                                                                                                                                 |                                                                                                                                                                            |                                                                                                                                                                                         |                                                                                                                    |  |

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| CET   | WEDNESDAY, 11 FEB                                             |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 7:30  |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 7:45  |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 8:00  | Welcome coffee                                                |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 8:15  |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 8:30  | Europe Regional Forum                                         |                                                                                     | ASIA-PACIFIC Regional Forum                                                                   |                                                                                                         | MEMA Regional Forum                                                                                                       |  |
| 8:45  |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 9:00  | Open to all MOs and GO staff                                  |                                                                                     | (GS1 MOs from this region only)                                                               |                                                                                                         | Open to all MOs and GO staff                                                                                              |  |
| 9:15  | Rotonde                                                       |                                                                                     | Boston 17-19                                                                                  |                                                                                                         | Boston 15                                                                                                                 |  |
| 9:30  |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 9:45  |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 10:00 | Coffee Break                                                  |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 10:15 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 10:30 | Europe Regional Forum (continued)                             |                                                                                     | ASIA-PACIFIC Regional Forum (continued)                                                       |                                                                                                         | MEMA Regional Forum (continued)                                                                                           |  |
| 10:45 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 11:00 | Open to all MOs and GO staff                                  |                                                                                     |                                                                                               |                                                                                                         | Open to all MOs and GO staff                                                                                              |  |
| 11:15 | Rotonde                                                       |                                                                                     | (GS1 MOs from this region only)                                                               |                                                                                                         | Boston 15                                                                                                                 |  |
| 11:30 |                                                               |                                                                                     | Boston 17-19                                                                                  |                                                                                                         |                                                                                                                           |  |
| 11:45 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 12:00 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 12:15 | Networking lunch + optional "Table topic" discussions         |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 12:30 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 12:45 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 13:00 |                                                               | Small business, big opportunity: Shaping GS1's SME future together (In-person only) | Innovation in rail: How GS1 standards enable efficiency, safety and sustainability            | Shaping the GS1 Identification Experts Group                                                            | Customer service: Global insights, local impact                                                                           |  |
| 13:15 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 13:30 |                                                               | Julien Degobert and Arnaud Bonnefoy                                                 | Thorsten Kirschner                                                                            | Peta Ding and Nadi Gray                                                                                 | Donna DiPietro and George Simos                                                                                           |  |
| 13:45 |                                                               | Helper: Chris Liu, Diane Taillard                                                   |                                                                                               | Helper: Sue Schmid, Hadley Beeman, Steven Keddie, Dan Mullen, Craig Alan Repec, John Ryu, David Buckley | Helper: Simona Scaringi, Isabel Chillopa (Tom Knapen and Sara Cavallucci may also assist)                                 |  |
| 14:00 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 14:15 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 14:30 | Coffee break                                                  |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 14:45 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 15:00 |                                                               | One Product, One Barcode                                                            | From trends and challenges to solutions: How GS1 supports the future of transport & logistics | Machine-readable standards: What, why, when & how                                                       | GS1 Global Training Network                                                                                               |  |
| 15:15 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 15:30 |                                                               | Claire Clarke and Neil Piper                                                        | Agata Horzela                                                                                 | David Buckley                                                                                           | Simona Scaringi, Sara Cavallucci                                                                                          |  |
| 15:45 |                                                               |                                                                                     |                                                                                               | Helper: Phil Archer, Dan Mullen, Sean Lockhead, Mark Harrison                                           | Helper: Jeanette McVeigh, Valeria De Luca                                                                                 |  |
| 16:00 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 16:15 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 16:30 | Coffee break                                                  |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 16:45 |                                                               | 2D at Retail POS: Ambition 2027 what you need to know                               | Constructing the future: Boosting productivity and meeting global regulations together!       | Amplifying GS1 global impact through collaborative standards                                            | The future of (trusted) data sharing towards a federated, AI ready data ecosystem (incl. GS1 Web Vocabulary / AI content) |  |
| 17:00 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 17:15 |                                                               |                                                                                     |                                                                                               | Claude TETELIN                                                                                          |                                                                                                                           |  |
| 17:30 |                                                               | Tania Snioch                                                                        | Ildiko Lieber / Geir Paulsen                                                                  | Helper: Sue Schmid, Steven Keddie                                                                       | Michael James, Markus Mueller, Phil Archer                                                                                |  |
| 17:45 |                                                               | Helpers: Nesli Burgaz, Steven Keddie, Francesca Chiovenda,                          | Helpers: tbd. -> CoE team + Global sectore lead (if recruited)                                |                                                                                                         |                                                                                                                           |  |
| 18:00 |                                                               | Albert Ang, Phil Archer, Christine Carina, Jessica Tomlinson,                       |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 18:15 |                                                               | Roger Muthama                                                                       |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 18:30 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 18:45 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 19:00 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 19:15 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 19:30 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 19:45 | Mix, mingle, and move: GS1 Global Forum 2026 networking night |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 20:00 | Atrium                                                        |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 20:15 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |
| 20:30 |                                                               |                                                                                     |                                                                                               |                                                                                                         |                                                                                                                           |  |

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| CET   | THURSDAY, 12 FEB                  |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 8:00  | Welcome coffee                    |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 8:15  |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 8:30  |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 8:45  |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 9:00  |                                   | GS1 presidents & CEOs session             | The sustainability programme: Accelerating value chain digitalisation | The GS1 "Toolbox" workshop - Understanding the essential resources to ease GS1 standards implementation    | Identification of the subject of care using GS1 standards |                                                                                        |                    |                              |
| 9:15  |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 9:30  | (restricted)                      |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 9:45  | Sorbonne 2 room                   |                                           |                                                                       |                                                                                                            |                                                           | Patrik Jonasson                                                                        | Dan Mullen         | Claire Clarke and Neil Piper |
| 10:00 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 10:15 | Coffee Break                      |                                           |                                                                       | Helper: Phil Archer, Craig Alan Repec, Elsa Braz, Peta Ding, Steve Keddie, Claude Tettelin, Diana Taillard |                                                           |                                                                                        |                    |                              |
| 10:30 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 10:45 |                                   | GS1 presidents & CEOs session (continued) | Advancing global interoperability for the Digital Product Passport    | Voices of the solution provider Ecosystem: Challenges, alignment, and opportunities ahead (In-person only) | From idea to impact: Pathways to global standardisation   |                                                                                        |                    |                              |
| 11:00 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 11:15 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 11:30 | (restricted)                      |                                           |                                                                       |                                                                                                            |                                                           | Francesca Poggiali                                                                     | Steven Keddie      | Tasha Wiehe                  |
| 11:45 | Sorbonne 2 room                   |                                           |                                                                       |                                                                                                            |                                                           | Helper: Andrew Hearn, Nadi Gray, John Ryu, Hadley Beeman, Piergiorgio Licciardello, et | Helper: Albert Ang |                              |
| 12:00 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 12:15 | Networking lunch                  |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 12:30 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 12:45 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 13:00 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 13:15 | Plenary: Awards, Culture, Closing |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 13:30 | Rotonde plenary room              |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |
| 13:45 |                                   |                                           |                                                                       |                                                                                                            |                                                           |                                                                                        |                    |                              |